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ATIA - 21(1)(a)
ATIA - 21(1)(b)

Jaksic Maric, Vesna (INFC)

From: Laing, Johanna (INFC)
Sent: September 27, 2017 1:58 PM
To: Frison, Monique (INFC)
Cc: Jaksic Maric, Vesna (INFC); Fraser, Sarah Jane (INFC)
Subject: FW: Urgent request from FIN: Narratives needed for update to FES

Importance: High

Monique,

Good to go to ADMO?

Please find below a high-level summary of the FPT DM and Min meetings, approved by Monique and POB DGs, which we propose sharing with Finance for the preparation of the FES. An email for this purpose is below for consideration.

Richard,

As promised, please find below a summary of the recent FPT DM and Ministerial meetings to support the preparation of the Fall Economic Statement.

Regards,
Alain

FPT Ministers and Deputy Ministers of infrastructure met in Ottawa on September 21 and 20, 2017, respectively, to discuss 1) lessons learned from Phase 1 of the Investing in Canada Plan and 2) the Investing in Canada Long-Term Plan.

[redacted] The Minister emphasized that reporting on results to Canadians is a federal priority and that INFC has committed to a public reporting website, to show Canadians where investments are being made and the benefits.

From: Desruisseaux, Alain (INFC)
Sent: September 26, 2017 9:53 AM
To: Botham, Richard (FIN) <richard.botham@canada.ca>
Cc: Fleming, Niko (FIN) <niko.fleming@canada.ca>; Merissa, Rahel (FIN) <rahel.merissa@canada.ca>; Halverson, Soren (FIN) <soren.halverson@canada.ca>; Frison, Monique (INFC) <monique.frison@canada.ca>; Paterson, Tracey (INFC) <tracey.paterson@canada.ca>; Boileau, Darlene (INFC) <darlene.boileau@canada.ca>

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Subject: RE: Urgent request from FIN: Narratives needed for update to FES
Importance: High

Hello Richard,

Please find, attached, information from INFC to support the preparation of the Fall Economic Statement:

- Revised vignettes proposed by Finance. Note that we recommend removing the piece about *Water and wastewater projects in Manitoba* and have provided an alternative vignette for Manitoba as well as a Toronto Waterfront vignette.
- New vignettes from the Atlantic region. For vignettes about social programs, I recommend you reach out to ESDC and CMHC.
- Positive quotations about the long term plan.
- News release from the FPT meetings last week.
- Messaging to address complaints about the pace of the flow of funds, in case such complaints sidetrack government messaging about the infrastructure file. Should there be a re-profile of the Investing in Canada plan funds, we may need to adjust these lines.

In the coming days, we also plan to share with you an update from the recent FPT DM and Ministerial meetings.

I understand that you are working closely with Corporate Finance to obtain the data series you require.

Thanks,
Alain

From: Botham, Richard (FIN) <richard.botham@canada.ca>
Sent: Friday, September 22, 2017 9:51 AM
To: Desruisseaux, Alain (INFC); Boileau, Darlene (INFC)
Cc: Labelle, Sebastien (FIN); Fleming, Niko (FIN); Merissa, Rahel (FIN); Halverson, Soren (FIN)
Subject: Request for Support

Alain, Darlene

We are in the process of drafting the Fall Economic Statement, which will include an update on the implementation of the government's infrastructure plan. To that end we have developed the narratives below from publicly available material. Could you please fact-check this text? Our sources are highlighted.

Also, please provide any other additional projects you think should be featured. I would ask that you put an emphasis on examples from Atlantic Canada, as well as social projects to ensure our list is well-balanced. If there are any projects from the list below you think shouldn't be featured, let me know as well.

Upgrades and expansion of the Surrey Museum (Surrey Museum): *The City of Surrey and the Government of Canada are contributing $15.7 million to give new life to this important cultural asset. This project will help preserve Surrey's history and heritage, and help strengthen community ties with the construction of multipurpose areas that can welcome both international exhibitions and local celebrations. In addition, this funding will help commemorate Canada's Indigenous heritage, with the construction of an Indigenous Hall in collaboration with Surrey's Indigenous communities.*

Water and wastewater projects already completed in Manitoba (Manitoba Projects) : *The $2.0 billion Clean Water and Wastewater Fund (CWWIF) announced in Budget 2016, combined with provincial and municipal funding (?), is already providing benefits to the communities of Argyle, Fisher, Powerview-Pine Falls, St.Pierre-Jolys, Stonewall, West Interlake*

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and Woodlands. These communities are the first in the province to complete CWWIF-supported projects - from water plant upgrades to improvements to wastewater systems.

***Ottawa Light Rail Stage 2 Project will become a reality** (Ottawa Light Rail Stage 2 Project) : In June 2017, the Government announced its support for the expansion of Ottawa's light rail transit (LRT) system, with a funding commitment of $1.09 billion. Thanks to this funding, the Province's support and Ottawa's participation in this project, close to 40 kilometres of track and 23 new transit stations will be built. When construction of this project is completed in 2023, 70 per cent of Ottawa residents will live within five kilometres of light rail transit. This project is also benefiting from support provided through the 2016 Public Transit Infrastructure Fund, which provided $66 million for preliminary work and light rail vehicles.*

***Support for Montreal's Réseau Électrique Métropolitain (REM):** Investing in Canada will provide $1.283 billion to support REM, subject to necessary due diligence. Once operational, the newly created Canada Infrastructure bank (see paragraph below), will also have the opportunity to undertake an independent review and analysis of the investment opportunity this project presents. For the metropolitan area of Montréal, REM will be the largest public transportation project since the completion of the Montréal metro inaugurated in 1966, and one of the most ambitious public transit projects in the nation's history.*

***Transfer of uncommitted infrastructure funds to the Gas Tax Fund (Transfer to GTF) : In Budget 2016, the Government announced that it would transfer remaining uncommitted funds from older federal infrastructure programs to municipalities through the Gas Tax Fund (GTF) in 2016-17. On March 31, 2017, the Government transferred $30.1 million to municipalities as a one-time top-up to the GTF, which already provides $2.1 billion per year to municipalities in permanent, predictable and flexible funding.*

I would also be interested in receiving a compilation of positive reviews of the *Investing in Canada* Plan (e.g., quotes; endorsement from mayors, advocacy groups or individuals), as well as an update on the negotiations for the bilateral agreement in a format that would facilitate publication.

[redacted]

Finally, please advise of any strategic infrastructure policy or communications issues we need to be aware of so we are able to prepare responsive messaging for those (for example, issues that were surfaced during Minister Sohi's engagement with provinces and territories recently, or any outstanding issues that might sidetrack the Government's messaging on the infrastructure file in the coming weeks).

I understand that some of these requests will take more time than others. Please provide whatever material you can on the examples, fact check and quotable quotes by **COB Monday, September 25.** We will have a series of rolling deadlines as the document drafts are refined. [redacted] I would be interested to know whether that can be secured by Wednesday, next week, the 27th.

Thanks in advance for your help. I may be reaching out again next week as we get initial feedback on text.

richard

Richard Botham
Assistant Deputy Minister | Sous-ministre adjoint
Economic Development and Corporate Finance | Développement économique et finances intégrées
Department of Finance Canada | Ministère des Finances Canada
Ottawa, Canada K1A 0G5
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Government of Canada | Gouvernement du Canada

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[redacted]

- Identifying principles coming from the COF
- Credit to the team
- Phase 1 - timing, project by project to determine extensions would create a problem
- Heard from municipalities and Indigneous communitties to have a message to all ministers on that there is a one year extension across all projects
- Would like an announcement tomorrow on the ext
- Finding the right reporting balance,

Alberta

[redacted]

Saskatchewan

- good working relationship
- Can't report on projects that haven't been completed yet
- Small communities and the pressure to get the work done
- Cost and tenders coming in significantly lower than anticipated (grand scheme is good), giving some consideration to recommitting and expanding projects lists with the addition funds. Identified some projects, but not enough. Could be as much as 30% - supportive of extending the timelines of the program

Canada

- One year extension
- INFC would need new authorities so he cannot announce tomorrow

[redacted]

Ontario- George

- Phase 1 uniqueness
- Incrementality put additional pressure on PTS
- On both sides, not pointing fingers, but trying to find solutions
- Need to identify these as real issues for Minister

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- Ontario not experiencing the same problem as Saskatchewan they are seeing higher costs due to inflation pressures

Nova Scotia

- 2 effects, inflation in price has been quite extreme
- Somewhat moderated by the return of western expertise
- A lot of municipalities have projects coming in over budget so they need to fund those cost
- Have experienced a few rare projects in the last month where projects have come in under budgets

Alberta

[redacted]

New Brunswick

- Increased competitiveness and cost increase

Canada - DM

[redacted]

Manitoba

[redacted]

Ontario wants Minister to acknowledge that he heard PTs. Ontario thinks it is important the municipalities know the PTs delivered that message. INFC DM indicated the Minister will acknowledged and take it back to his colleagues.

Phase 2 Discussion

Marc/Alaina

- Portal is taking shape right now
- Will include ability for PTs to track progress
- Centralized resource center for all documentation
- Secure password, done in septs
- March 2018 for launch with Plans
- In the long term, submit claims via the portal itself
- Just taking shape right now

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- Aiming to sign agreement by March 2018

Ontario

- Letter that Minister Chiarelli
- Want to move as quickly as possible on the bilaterals
- Using technology will help
- Want to make it administratively easy for all proponents
- Biggest issue – moved on the incrementality, appreciate the move

[redacted]

- Want to get move away from the cost share entirely, but if that isn't possible that at least move it from a project by project basis to the plan as a whole

[redacted]

- ON – different problem as they have
- Staying within the four streams, but being able to move it between categories.
- The more flexibility there is the quick that the bilateral agreements can be signed

DM –
Hear from each PT on the terms and conditions and consultations to date – want to hear from each PTS

Terms and conditions

- Cost sharing
- Incrementality aka non displacement

Ontario

- Acknowledge there is a need for reporting
- Having some standard formulaic rather driven by actuals on the ground
- Build on the DM point – might be wise to think about signature projects (e.g. a threshold) large projects have more detailed business cases and planning so it makes sense to have more reporting
- Streamlined and formulaic approach for small projects, that would help with the speed of projects coming to PTs and Canada and getting the receipts to flow
- With a one size fits all, there will be logistical issues

Manitoba

[redacted]

PEI

[redacted]

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[redacted]

Nova Scotia

[redacted]

Yukon

[redacted]

Alberta

[redacted]

Nunavut

- Flexibility
- Different in the north
- Northern and Rural is the piece that will be most oversubscribed
- Remember the government NU operates on 100MB, could be difficult to use the portal
- North and Rural planning to do something in fibre – that could take a the majority of the fund
- Transit – only way to get around is to fly, no transit money for NU

NWT

[redacted]

- Public transit will be a challenge
- Only one system, limited things they can do with it
- Other communities that could have projects (e.g. accessibility)

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- Trying for a one size fits all for targets and it will be particularly difficult in the North
- Matching with legislative priorities and the priorities with the program could be difficult
- Capacity – upfront work, more delay at the front end, downloading this analysis to small communities, finite timeline they have to make the project happen (construction season)
- This will slow down the ability to achieve the results of these programs
- Want to advance projects that fit into different programs, fit their list of priorities into the right pots to maximize the benefits will be difficult – need guidance from the feds on how best to leverage the money

NFLD

- Support the piece of work that was done by Ontario and thank ON for taking a lead role
- Agree with NS on the difficulties with the streams of funding
- Want flexibility between streams
- Potential for provincial ferries to be eligible under the public transit – KEY for NFLD
- Minister will speak to the design of the Prov infrastructure programs, desgined with different ratios for different projects and different ratios for different municipalities.
- Set up a two tiered system – different cost shares for fed
- Outcomes – interested in how these will be implemented, reduction in long term drinking water advisories and wastewater regulations Significant challenges in rural NFLD in the basic delivery infrastructure.

Saskatchewan

- Very concerned about the 1% administration – can't do it
- Like the portal
- CEB – threshold and formulaic approach
- Many questions and concerns about the climate lens
- Customizing the approach, flexibility,
- Huge problem with getting municipalities to work together, want more regional progress
- Indications and targets – broad strokes they are OK with, but will need to modified for each PT.
- North & Rural – having the spend all the money in other streams first doesn't make sense
- Identification of indigenous communities – sometimes difficult to define the communities,

BC

- Provincial cost share could be difficult
- Targets – nature of the investment would mean they wouldn't use
- 400M – not efficient to serve these populations
- Modal share won't achieve it with the funding now
- Reporting- get the reporting set early so they can transfer the requirements to the proponents

New Brunswick

- Cost sharing and reporting
- Flexibility – don't think it can be emphasized enough.
- Absolutely no way they can do something meaningful with transit the way it is currently designed

Canada – DM

[redacted]

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- Reporting – we have done a lot to reduce the reporting as much as possible, especially when it comes to project to projects reviews

[redacted]

- we're managing more a forest than tree by tree, how does that grow, where are the issues. Moving to a plan

[redacted]

- Invite PTs to think about flexibility in the context of achieving the results we want to achieve. Canada will evaluate success using those results.
- Significant level of flexibility

[redacted]

- Public transit is really about commuting in cities – not likely to expand
- Green – GHG emissions, wastewater, adaptation – hearing you about which one is a priority for your respective PTs

[redacted]

- Formulaic outcomes – possible in some areas, but also Canada wants to have the specific data
- Targets – we tried to limit to core targets and then we would have additional outcomes in general

ON

- Key is maximize the outcome,
- If they can show they will be get more results from moving the money to a different stream, it might be a good way to sell it to political masters and the centers
- Need to be cognizant of the investments that have already taken place
- The more reporting Canada requests the more money PTs will request for reporting
- Before INFC goes to cabinet, have a small group of PTs to go to TB and explain their concerns

DM

- We will think about it – don't know how much it will be useful. We have to go to Cabinet first, not just TB

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- INFC funded with 1.4% so hard to justify giving more for PTs

Nova Scotia

- Transit – fairly tightly defined
- Several PTs have ferries, essentially commuters ferries, but they a

[redacted]

- Jurisdictions that badly need transit, communities with significant elderly population

[redacted]

- Look at other transit issues that aren't owner by transit system

Quebec

[redacted]

Targets

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DM Meeting September 20, 2017

Phase 1- Successes and Challenges

- Ontario:
  - A lot of progress. A lot of adjustments have occurred. Going project by project to determine extensions creates a bit of a problem. Would be great if messages come out more globally. Going project by project takes some time. Ministers should announce that provinces get a one year extension. Its important to send that message.

[redacted]

  - Getting an extension would be huge
- Alberta

[redacted]

- Saskatchewan
  - Acknowledge concerns around reporting and cash flow. Provinces cant report on projects that haven't been completed yet. Concerns around short time lines. on the phone everyday encouraging communities to get their work done
  - In Sask, costs and tenders coming in lower than anticipated, going to need to figure out recommitting and expanding project lists. The notion of recommitting money needs to be talking about.
- DM
  - One year extension: they would need new authorities to accomplish this. INFC needs to go back to the Minister for each proposal.

[redacted]

- Ontario
  - In phase one incrementality implanting projects wasn't allowed. Trying to find solutions not point fingers. Want the ministers to say these are real issues that need to be dealt with. Issue is how do we fix this and move it forward in phase 2.
  - In Ontario, they have so much activity occurring. Its driving inflation-costs are coming in higher than anticipated.
  - Ontario has so many projects going on. Starting to feel capacity issues because they are pushing projects as quickly as they can.
- NS

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- 2 effects: Inflation in price has been extreme but moderated from the return of western workers and expertise. A lot of municipal projects are way over budget. CIF projects are way over budget. Have experienced a few projects (more recent) which are under budget. In the last months huge increases on budgets in schools and municipal projects

- Alberta

[redacted]

- NB
  - Suffering from increased competitiveness and the associated costs
- DM

[redacted]

  - Solutions are not easy but we can work together. CFO is engaging with DMs on this issue. How do we account for the funding and better reflect the numbers
- Manitoba

[redacted]

- DM

[redacted] A lot of lessons learned coming out of phase one that are applicable for phase two.

Phase two: Investing in Canada Plan

INFC

- Portal is taking shape right now
- Will be a centralize process
- By march 2018 submisson of PT infrastructure plan will be there
- After we will be looking at individual project submissions
- Platform will hopefully allow PTs to submit a claim in the portal itself
- Aiming for signed agreements by march 2018

Ontario

- Table dropped a letter from Minister Chirelli
- Ministers want to make it as administratively easy as possible
- Moved on incrementality-made sure that had inplan

[redacted]

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- Ontario paying 100% for a number of projects that munis are not contributing too. They want to move away from the cost sharing requirement-if not moving it to the overall envelope would certainly benefit
- A number of projects won't move forward because of cost-sharing

[redacted]

DM

- Would like to hear PTs thoughts on terms and conditions
- Issues that PTs are seeing as potentially irritant
- After that targets and indicators

Terms and Conditions

Ontario

- Acknowledge that there has to be some reporting. Use a formula for each of the projects for job creation. Don't want there to be more of an administrative requirement. There are other measures that can be more formulaic. More formulaic funding certainly helps in terms of project approvals
- May be wise to think about signature projects- perhaps a threshold. For large projects reporting requirements are more complex. For smaller projects perhaps we could look at some sort of streamlined approach. Would really help with munis getting projects to PTs and then to the feds and starting to get the receipts approved. One size fits all is going to cause logistical issues. Threshold approach could be useful for this.

Manitoba

[redacted]

PEI

[redacted]

NS

- Echo issues on reporting. Issues with third parties and the cycle of work.

[redacted] Want flexibility on the big buckets

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Yukon

[redacted]

Alberta

[redacted]

Nunavut

- Flexibility. Rural and northern is going to be oversubscribed. They want to move money around in a different bucket. Going to be hard to report on electronically because of broadband constraints.
- Public transit- only way to get around in the north is flights. Unmet needs are in rural and northern communities fund and it is over prescribed.

NWT

- Public transit is really going to be a challenge to meet targets and indicators. Most communities can't, but some communities could meet the targets incrementally. In terms of targets and indicators they are a one size fits all approach which won't work for all PTs. Flexibility is important.
- Capacity: adding more delay to the front end with all the requirements. Will slow down results of achieving these programs.
- Number of projects that fit into a number of different programs. Trying to fit list of priorities into the pots is going to be challenging.

NFLD

- Support the piece of work done by Ontario-thank them for taking a lead role on that
- NS described very well the way NFLD feels about the different pots. i.e wastewater public transit scenario
- Would very much advocate for flexibility
- Provincial ferries should be eligible under public transit
- Minister will speak to design of infratsuratuce programs- designed with different ratios for different projects
- Cost-sharing is problematic and sets up a two-tiered system muni pays differently for projects with feds vs. pts with feds
- Interested in how outcomes with water and wastewater are going to be implemented- significant challenges in rural parts with basic distribution infrastructure. Where does INFC see eligibility for those types of projects

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Sask

- Pleased to hear going back to cabinet later this fall to discuss issues and concerns
- Like the idea of portal but concerned on the 1% national administration
- On the notion of a formulaic approach-would support this
- Granular approach wont work
- Many questions and concerns on the climate lens approach
- Huge problem in sask around getting municipalities to work together-speaks to cost-shares planning etc.
- Think they could make great progress on some of the shared outcomes
- The notion of having to spend all the money in the green and then spending money in the rural isn't going to work. They wont have enough time to spend it all. They need to be able to meet all the outcomes

BC

- Cost-share will be difficult
- On targets- additional funding in some areas will be counter-productive (i.e. mode share)
- Have to look at the nature of investments and can they achieve those targets. Investment package not directed at those types of things

NB

- Agreed on cost-sharing and reporting. Agree with flexibility, not just water and wastewater. Want to make sure they are meeting federal targets. No way they can do something meaningful in transit they was it is subscribed right now.

DM

- Reporting: it is important to recognize that INFC has done a lot to reduce reporting as much as possible. Especially in project-by-project demands. We now have the capacity to move forward with way less information. [redacted]
- Cost-shared by project vs envelope- provinces who have less in public transit have more for green. Tried to make sure it was as fair as possible among the provinces. There is some flexibility for new public transit systems- there is funding available under the green envelope

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- GHG emissions take a significant part of the envelope for green as well as wastewater and adaptation.

[redacted]

Ontario

- Key here on flexibility is to maximize overall outcome. Incremental investment is going to get very little outcome (for projects already funding). If we can show that we will get more outcomes collectively with investments already occurred perhaps this is how we can sell it.
- 1% administration was brought up- the more and more reporting the more requirement for administrating. Threshold should be increased-no staff to do all this. Munis will also have this challenge. They spend all their money on transportation
- Would it be helpful before cabinet that they meet with TBS with a small group to explain why PTs are having challenges DM: will think about this. We have to go back to cabinet not necessarily TBS

NS

- Transit very tightly defined
- Were able to loosen up eligibility under PTIF program

[redacted]

- Because of exclusions we cant get there in terms of transit

[redacted]

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September 20th 2017

Participants:

Location: 111 Sussex, Ottawa, On

11h00am 12h00pm

DM

DM thanks PTs for their input in the previous session and provide summary of what has been heard during the previous session. Some of the take away are related to process flexibility in terms and conditions as well as risk assessment. As for community benefits, the DM explains that it is still a point that needs to be elaborated on. He invited participants to provide feedback and share ideas of possible scenarios that could be implemented under this stream.

Disaster, mitigation and adaptation Fund

DM

The DM explained that this stream still needs to be fleshed out. [redacted] a strategy needs to be developed to support and invest in DMAF / Climate disaster. Having call for proposals could be a way of evaluating the different projects. Nonetheless, the overall process as yet to be shape. Infrastructure Canada is aware that most proponents are not in a position to provide complete proposals at this stage. [redacted] The department's engagement sessions will have the objectives to propose a roadmap by 2018 in order to achieve the established goals.

Mr. Desruisseaux:

The Strategic Policy Branch ADM, Mr. Desruisseaux added that concertation efforts by our partner Public Safety will be done through existing channels such as PTs Territory Working Groups to avoid duplication.

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Canada Infrastructure Bank

DM:

The DM informed participants that the IB is planned to be up and running by the end of calendar year. As of today, the Chair is appointed and they are currently choosing the CEO and the board members. There are still some interviews and reference check to be done for the official announcement this fall. The next steps also include developing an arm's length and accountable administrative structure for the bank through policy instructions.

Once the structure will be in place and executive members officially announced, we expect the CEO to actively engage with stakeholders (PTs and municipalities). Infrastructure Canada will also share with the bank the highlights of today's IBAs discussions. The department will be available if stakeholders have questions or need guidance.

The creation of the bank is still on track in terms of timeline. Offices are currently getting set up. As soon as we have a CEO we are making sure that the organisation won't be stopped by bureaucracy. We also gave the bank broad areas of priority to tackle (i.e. transportation corridors, public transit, green infrastructure, etc.).

Ontario:

I think one of the issue we will face is not necessarily about financing, but more about where will the funding come from. Dialogues and discussions should address this issue to help advance the reflection.

DM

We are currently focusing on hiring the right people at the bank. The above-mentioned concern will have to be address by the bank once up and running. We are confident that this arm's length body will have the capacity to solve such challenge. The point of creating such agency was to develop an organization with the ability to address issues Infrastructure Canada isn't currently able to solve. The bank will be able to advance government priorities through broader external outreach and leverage. We already had projects coming up to us that we set aside for the bank to take the lead on. The announcement of the bank created a lot of expectations. We have to be patient and give them time to set up their own processes (regional, national, etc.). One thing could be to invite the bank at the 2018 FMC meeting. Executive from the bank could also expand on their internal center of expertise. Having such information delivered to you could help considering some of you are (doing a great job) already head of the curve in terms of center of expertise.

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Nova Scotia

[redacted]

DM:

The size of the project is indeed an important component in the situation. One solution could be to bundle multiple projects together when presenting to the bank for financing.

On:

Incremental improvement are ways to make sure we meet the expectations established following the announcement of the Bank. We also need to be more strategic in the way projects are financed. Being strategic would entail having a national strategy that would have a holistic approach to project selection. A counter example would be how broadband was installed...

DM:

We also want to know what other big projects that have impact on DMAF, what are the barrier to do them, and did we really put the money where the risk was high. You also may want to connect with Public Safety as they are one of our partners.

On:

We need to engage with our partners and stakeholder.

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Smart Cities challenge

DM:

[redacted] The program targets communities of all size to connect them to technology and stimulate innovation. The Canadian approach will be different compared to other countries that tried to implement similar approach.

The differences will lie in the latter:

- Communities of all size can participate

To facilitate all community size to apply for funding we are making available:

o one large prize of $50 million;

o two prizes of $10 million for mid-sized communities;

o one prize of $5 million for a small community; and

o one prize of $5 million available for an Indigenous community.

- We will have two calls

The first one will be for all cities and municipalities, and the second call will be for applicants that weren't able to secure funding during the first round. The second rounds will give time for applicants to review their proposal and improve them.

- Multiple social spheres are targeted

Proposals can be related to health, and social infrastructure as well as other sectors. Proposals will have to answer local/community needs and be developed in partnership with community organizations, private sector players, while leveraging data and technology to achieve innovation.

Those three pillars make the Canadian Initiative broader than similar initiative in other countries. More details and information regarding eligibility criteria will come from the Prime Minister following the announcement last spring.

The overall process will be divided in steps.

1) Applicants will pick an envelope (1st and 2nd round)
2) Finalists will be announce in 2018
3) Applicants can take time to finalize their application package
4) Applicants who will not have their proposal accepted will be able to market their projects externally.
5) Successful applicants will (...receive funding...) in 2019

We understand that good proposals take time to be developed (consultation with partners and community players) and implemented.

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On:

We will continue to support

Canada's core infrastructure survey

ADM Alain D:

We asked you and municipalities to fill the survey we developed in partnership with StatsCan to help support infrastructure decisions. This survey on infrastructures looks at national comparable, which is almost a census in in itself. We would like to capture data from most municipalities, Aboriginal communities, Metis, Inuit, etc. StatsCan will follow up with stakeholders for them to provide data by Nov 30th. We would like you to support municipalities to participate in the survey.

We will be working with StatsCan in July

On:

We will encourage municipalities to participate in the survey

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Pan Canadian framework – Matt Jones

DM

Do you have questions or suggestions of how we can do more?

NS:

Is it possible to share the presentation with us? The slide providing a snapshot of the various envelops and the type of projects they respectively fund is really useful. It helps because there is confusion on which envelop (Program) funds what kind of projects. There is also confusion on the role of Infrastructure Canada in the big portrait.

DM:

On our side, we are more aware of the demand and what is going on. We hope our staff knows about the different funds and can refer applicants to other fund/and or department. Let us know if we can improve something. Environment have a list of the public service that you can call...These are the tool that are starting to be available.

We will continue collaboration. GGG

Matt:

The lines between funds are taken care of in interdepartmental channels. For example, when one sees that a project would fit better in another department's funding structure, the interdepartmental committee is used to redirect the applicant.

DM:

We also have to manage the time aspect of the proposed projects in terms of knowing when the right time to implement a project is. I had the same kind of conversation with Nunavut Officials. Our discussion revolved around how to maximise the funds we also invited ISED in the call to participate in the discussion. All this to say that we are aware of the need to have proposals sent at the right place and redirect if necessary (interdepartmental coordination).

Nova Scotia:

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Provinces need a better understanding of the difference between capital and operation.

On:

We need clear facts/data on what is doable in terms of carbon neutral infrastructures. We get from the Minister that our building have to be carbon neutral but when it is time to make it happen we get confronted to hurdles for example in the case of retrofits. In this perspective, it is hard to align climate change legislative requirements with current buildings state.

Matt:

We recognize that retrofits are more difficult to turn into carbon neutral buildings and that what is doable with new or old building is different.

NWT:

The Canadian Center for Climate Services make information available. On our side, we are in a position where some data regarding our territory are not available or are not in a user friendly format. We need to collect the data and put them online (online portal) in a format that is usable. We also have to coordinate with local and regional specific partners and regional organisations with expertise including universities. We currently rely on Environment Canada to get northern specific information/data. There is need to increase monitoring capacity to support data acquisition in the north.

DM:

One option, is for you to include another departments in your IBAs. At the interdepartmental level, the collaboration between INFC, NRCan & Env Can is working well.

ON:

The collaboration environment in this forum contributed to the progress we are making from Phase 1 to Phase 2.

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DM:

To summarize, I understand that you want one more year to wrap up the projects and would like funding all at once instead of receiving the money spread out. Although, you will still need to report on where the money went.

ON:

We can tell all stakeholder still that projects need to be completed by year 3 and be flexible once the 3 years have pass to support projects who still need funding. We would let them know that if the projects are not completed in 3 years, that they can't expect money from the federal gov.

ON:

We need to stray flexible for example for Indigenous projects.

DM:

[redacted]

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Day 20 FPT

Canada

- Met for the first time last year to talk about priorities
- Alberta, Nova Scotia and BC – not here
- Last year's conversations were very informative
- Another opportunity to work together and strengthen partnerships
- Past successes of Phase 1
- Leverage the work done
- Achievements Public Transit Fund – over 800 old buses are being replaced with new, more reliable and efficient buses
- 855 new buses for expansion
- CWWF – 2200 small communities have made improvement to their systems
- Very proud of progress, but more to be done
- July – new partnership agreements letter
- Equal partners in serving Canadaians
- Here today to learn more about your priroities
- What we learened, what we want to accomplish next and the municipal perspective
- Want to work together to make sure these agreements address outcomes
- Close out the day with a presentation from the FCM and roundtable
- Common theme: how we can maximize the public value of our investments and demonstrate results to Canadians

Ontario

- Thanks the DM
- Lessons learned through phase 1 and expectations
- All infrastructure is local infrastructure – no matter who is delivered by
- One size does not fit all –
- Agreements should deliver infra that is target
- Agreement should work well for all gov't FPTM and FN, make sense in the context of existing long term infrastructure plans
- Helpful to hear the variety views and feedback about the design of Phase 2
- 7 key principles that should underscore the next round of infra funding
- Proposed ammendments based on these principles
- Increase flexibility among federal categories to ensure local and regional priorities
- Flexible cost matching – avoid a new fiscal burden
- Streamlined admin and reporting, deliver existing provincial programs to avoid new programs
- Meaningful and helpful to effect partnership
- Infrastructure investments are about people
- Improve quality life for respective citizens within a strong a growing economy.

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ATIA - 13(1)(c)
ATIA - 21(1)(a)
ATIA - 21(1)(b)

Canada

3 main themes

- First Phase – laid the foundation
- Focus of these investments was to rehabilitate, modernize and optimize – shovel ready and worthy
- Signed agreeements quickly
- Slow roll out, construction, project extensions

[redacted]

- Have been approving extensions on a case by case basis and will continue to do this in the short term
- Address this challenge is a priority
- (2) Reporting – reporting on results to Canadians is a federal priority
- Committed to a public reporting website, show Canadians where investments are being made and the benefits
- Annual project reports – can't do this essential work without you, all benefit from sharing results with Canadians

DM Canada

- Legacy programs – first time working together
- Approved a lot of projects and committed almost all of the funding, issue remains the reporting and the spending
- Asset management – engaged with FCM to support capacity building in municipalities, goes with the desire of having more evidence based policy and decision making
- Data – as transparent as possible, working with Stats to develop the Canada Core Public Infrastructure survey, provide for the first time ever a national picture of the state of infrastructure
- Working on improving data

Discussion what worked and what didn't, how can we improve on reporting, key challenges that remain

Quebec

[redacted]

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[redacted]

Ontario

- Level of investment in infrastructure ins unprecedented
- Well received by municipalities
- Have to do better in terms of administration, how we deliver
- Had 1357 CWWF project approved, 650 PTIF – difficult to meeting the reporting requirements that have been imposed on municiaplities
- FN have identified signgificant challenges particualry with the timelines
- Delays in projects have resulted in higher costs
- Need to get senior people together more often, walk through the programs, model them and see how they will come to fruition
- DM – extensions blanket one year – will work very hard to get those projects going and get the claims in so the money starts to flow

Saskatchewan

- Phase 1 – 45M Fed, 25M Sask
- Hoping by the end of the year to be 65% finished
- Northern communities – season is very short, infra in place needed to do the jobs and the expertise needed to do the work is missing
- Also wants a one year extension – coming into Winter, can't do too much green infra in Sask in the winter. It escalates the cost
- One year and that's it – remaining funds would flow through the gas tax

PEI

[redacted]

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[redacted]

Yukon

[redacted]

Canada

- We will go back and seriously consider the extension proposal. When we launched the focus was to make sure the work gets done.
- Hearing this and will find a solution that is acceptable to all of us
- Project to project approval may not be an efficient as we thought it would be

New Brunswick

- Great cooperation
- A call a week, very appreciated
- Echo comments on flexibility and timeframe

NWT

- Northern realities are different
- Taking lessons learned from Phase 1 – appreciate that
- Appreciate the funds from Phase 1 and has done great work for economic develop
- Had double the number of applicants than funds – shows the need
- One box on social issues –
- Minister of Housing – working diligently in NWT
- Phase 1 has worked out well for NWT
- Can see the investments, construction season that hasn't been matched in a numbers year
- Stand with colleagues on flexibility and timing

Reporting Canada

- Critcism from opponents and the media that we are not delivering fast enough, [redacted]
- Don't have the data to tell Canadians about the result, we don't have the data to update our systems

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- Our system shows less than 3% is underway, but it isn't accurate
- Allocate funding each year that we will deliver to PTs, but we don't get the invoices and claims submitted to the feds so we have to reprofile so the impression it leaves is that we are not spending that money
- In reality you were able to undertake them because of the federal support
- Really need help from PTS – send us the info, when a project begins let us know, once you have claims send them to us so we can pay, many munis borrow morning to pay so if we can pay them early it is better
- Encourage you to think of way to get this data and flow the funds as

Ontario

- Look at milestone payments, holdbacks for progress and outcomes reporting

Canada

- Looked at this at the start of phase 1

[redacted]

- Cash flow we will check, but assist us with the construction status of your projects

Nunavut

- CMHC advancing funding –
- As soon as you have the contract you can get your funding
- Funding related to a contractual commitment

Canada

[redacted]

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Ontario

- Municipalities are afraid to start procurement before federal approval of the contract

Canada

- Geomapping function – people will see where the projects are and what is happening with them
- How to make it easier to provide the information – tech solutions
- Even when it is just procurement – at least Canadians know something is happening

Canada

- Long term funding, promotes partnerships, focus of outcomes, align programs
- To that end have announced the investing in canada plan
- 3 key objectives – generate long term economic growth, inclusive communities, low carbon
- 5 principles: 1) evidence based decision making (asset management and CCPI) reporting, 2) parnerships, outcomes based approach 3) national leadership – certain areas need targeted investments to make progress, 4) outcomes based approach 5)inclusivity, investments benefit all Canadians (big, small, indigenous communities)
- 5 1) IBA engagement began in the summer on the terms and conditions and today is opportunity for all us to catch up with the issues with the IBAs, finalize and sign ASAP, not the same pace as Phase 1 – by end of fiscal year 2) DMAF – 2B national program, merit based, still work to be done, still in program development, want to continue to work with PTs, 3) CIB – well documents by media, legislation went through House and Senate, working now on the appointment of the CEO and Boardmembers, good progress, continue to work with the CIB in terms of projects 4) Smart Cities Challenge – not limited to one sector, ask communities to come with a challenge (e.g. social) and have an innovative solution, different awards ($50M, $10 x2, $5M x2), not targeting only the big cities, reflect the diversity of communities in this country, not a one shot we do three intakes, 5) CCPI survey, establishing base data on the state of infrastructure, what is the gap and how we can achieve progress
- CIB - make sure that all PTs understand the creation of the CIB will not replace our traditional commitment to infrastructure, it is an option tool for PTMs to use.
- SCC – the way the funding work is that we will not be putting any additional fiscal burden on PTMs to fund it. Entirely funded from federal money. A lot of work ahead for us, many initiatives, many more for each of your jurisdictions.

Comments – Phase 2 and Long Term Plan

Ontario

- Hoping that the feds are open to making adjustment to address key fiscal needs
- Not everything PTs are asking for will be easy
- Changes build on COF principles
- 3 principles for ongoing engotiions
- 1) federal funding should not result in additional fiscal pressure for PTMs, escially with cost match

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- Example – CWWF - rules that were sent down by feds was 50 -50 Fed, Mun. Municiapltiies didnèt have the resources to match the feds, so PTs decided to help fund the municipalities to help municipalities be able to access the funds. Ontario said they would do a a quarter of the funding, needed to find money quickly. Municipalities could not afford the 50%
- Ontario – not taken into account the 100% funding 10B of infrastructure funding
- To have a program that mandates for municipalities to find money they don't' have or to have provinces assist with money they don't have either is not ideal. Look forward to the discussion and negotiations
- 2) Agreements should be global rather than project by project. Have flexibility to move funds to meeting the real needs. If they are all ready up to speed in an area they can't benefit from the funds.
- Agreement reporting requirements should be streamedlined. We can b
- ON - measuring federal cost share against total federal envelope, transit system doesn't limit the regional transit system or new transit system
- Expand existing community infrastructure funding – formula and additional – this would require removing the need to for all feds to approve all projects before money could flow. ON wants to top up its existing funding

Quebec

[redacted]

Canada

- Horizontal reporting if we move to a results based approach, we need the overall investment to achieve the results
- Important for feds to measure those outcomes
- 3 year planning – criticized in the past for going project by project, in some cases it may mean that projects are not ready yet, but PTs know are coming. Tell a story about what we'll be working on with each PT. Helps us book funding in advance

Saskatchewan

- Want to hear more about the 3 year plan
- Would be more budget plan pressure on PTs

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- Revenue sharing – give 1% of provincial sales tax to municipalitie
- Asking a financial commitment – no feds are not requiring this

Quebec

[redacted]

Yukon

[redacted]

Nunavut

- Reporting on employment – CEB
- Limited number of contractors in NU that can bid on these projects. They don't have a system to track that employment. If they have to come up with a system they will need to increase the cost. Either that or the numbers will simply be a guess.

Ontario

- Different element of flexibility
- Feds investing significantly in infrastructure – concept of flexibility some transitional consideration
- Decided to the design and implement their on significant programs instead of waiting for the feds so we need to ensure that the new fed spending is cognizant of these plans.

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Saskatchewan

- Acknowledge the regional difference
- GTF one of the most successful programs we have with the federal governments
- Do want to see great outcomes
- Ontario led a conference call
- Why are we asking for it – that's the discussion that we need to have

[redacted]

- Feds should look at what Sask does, flexibility in the programs and what we do
- Highways – 15 community airports in Northern Sask – broaden the definition of transit, do good things for the people of northern Sask
- Green – 15 shortline rail way companies, moving grain keeping it off the roads, linking it up with Class ones
- Small community component – well under 100 000, small communities 5000 and under, attract professional people into the community, what do you have for facilities in a community to attract people. Want more culture funds.
- Federal government would recognize the flexibility for the provinces to reallocate the money within those pillars. [redacted]

- Agree with colleagues on flex and administration

[redacted]

Canada Culture – those communities that are small don't have to compete with everyone for money, that's why feds made a dedicate fund

NFLD

[redacted] concerns with transit, cannot spend the money

- Ferries included for public transit would be deal
- Need to flex or NFLD would never been able to spend the fund as is now
- Second concern – already has cost share ratio with municipalities, St. John's is already able to pay 50%
- Established a priority for clean water and waste water,
- Canada response – this is not new, always been a part of the federal programs (other than GTF), what we need to figure out is how we reconcile NFLD capital plans with fed plans?

NWT

- Transit – [redacted] can't spend

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- Yellowknife is a private company
- Northern communities could use for paratranspo
- DMAF – wildfire protection, add it in
- CIB - all waiting for info, some type of northern representation on the CIB, asked [redacted] if there could be a carve out for northern territories, need a northern representative
- SCC – glad to see it, particularly the Indigenous category, stir the pot
- Outcomes and indicators and target- don't think the targets are reasonable for the northern territories.

Manitoba

[redacted]

Ontario

- Broadband important, 5G, amazon
- 500M for broadband Canada wide doesn't scratch the surface
- Opportunity for broadband through the CIB, there is a revenue stream at the end
- Larger provinces have the delivery mechanisms, to do broader geographical procurement
- Extent that Sohi influences the work of the CIB, one of the priorities should be broadband
- Economic POV – ON and PTs are at risk if they don't get on the right page for delivering broadband
- Significant developed technology sector, OMB meeting with premiers and mayors. OMG wasn't connecting with grassroots Ontario, meetings should be live spreeds, don't even the mayors in the GTA don't have the capacity to live stream
- It has been based on private sector control and a rate based system, use that model but direct it from, consortia bid, regulated priceplan, quickly deliberately and financed over a long period of tme
- Clean water for FN, 134 in ON, half or more don't have clean water, you could do the same thing with clean water in ON and the CIB, consortia bid, do it in 5 years and get it done.
- Principle of CIB is to get private sector to do financing for water and broadband
- Lots of opportunity with the CIB, doesn't have to take a long time. Push the button and make it happen

Saskatchewan

- Volunteering firefighters,
- Under the GTF or any programs it isn't eligible
- Can't get volunteers due to lack of training and equipement,
- Add it as an eligible expenditure

Canada

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ATIA - 21(1)(b)

- Flexibility – before Sohi, each program would have its own terms and conditions with one DM and one oversight committee, already made this move for flexibility
- 40% cost share- more than what we offered in the past in any of our programs
- Normally would have done programs that last for 4 or 5 years, decided to move to 10 years for planning
- In the past, we were going project by project, managing each of the projects, moving more and more to planning on three years, with lists that we approve much faster than before
- Incrementality - previously seen as matching with new money, what we've said now is our money should be in addition to what feds are giving
- We don't fund everything in some categories, feds focus on some categories, but they could relieve pressure in another area, and take the cost savings from there
- Already going beyond what we usually do
- Only way we are doing it is the focus on outcomes, but we have to be able to report
- Can't justify any flexibility that goes against the outcomes

Sohi CIB

- More arms length and crown corp making decisions on its own
- If you have a project that you want to bring to the CIB's attention you could do that directly to the CIB. CIB will collect the information and do the analysis. Open to unsolicited proposal as well.
- Flexibility to undertake a number of projects – PT leaders wanted us to look at interprovincial transmission lines.
- Enable PTs to go to the CIB to explore those options.
- Grant money will always be available regardless of whether or not you use the CIB

Ontario

- Any guiding principles for the CIB in terms of what the feds are looking for - direction feds are moving in.
- Sohi – there will be an operational plan that will be developed and tabled in Parliament, that becomes a guiding document. We will also do a check to make sure it means the public interest. If ON has a project – feds will make a determination on whther or not it fits with the government's objective and whether or not it is public interest. After that it is hands off and no political involvements.

Quebec

[redacted]

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[redacted]

Saskatchewan

- CIB – are we talking thresholds? No thresholds.

Yukon

[redacted]

Ontairo

- Dedicate website, BuildON and have on there the projects that have been approved and the progress
- Every municipality knows how to create a website, under the principles of transparency and good politics, a condition of approval they need a website that announces the projects and provides milestones on that. This could be connected to the federal website. All municipalities benefit from announcing infrastructure projects.

Quebec

[redacted]

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PEI

[redacted]

Next Steps for Bilats

- Continue the discussion with officials on the IBAs and what the irritants are
- Will take everything into account so we can advise min and government
- On reporting and outcomes there is a consensus that these are really important, in many cases the info exists but it is a matter of finding access to it, will work with your officials ont his and the roll out of the CIB, SCC and DMAF.

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FPT Meeting of Ministers of Infrastructure

September 20 and 21, 2017

A SECOND MEETING OF FPT MINISTERS OF INFRASTRUCTURE

FPT Ministers of Infrastructure met in Ottawa on September 21, 2017 to discuss lessons learned from Phase 1 of the Investing in Canada Plan, the Investing in Canada Long-Term Plan Integrated Bilateral Agreements (IBAs), and the Municipal Perspective on Long-Term Infrastructure Funding. The previous day, Deputy Ministers met to discuss Phase 1 and the long term plan, as well as the reporting requirements for the FPT Infrastructure Table on the Pan-Canadian Framework on Clean Growth and Climate Change.

MORNING SESSION

Before the formal session began, media was invited into the meeting room to take photos and b-roll video. Media were also in the room for Minister Sohi's and Minister Chiarelli's opening remarks.

Minister Sohi opened the meeting with general remarks about the 2016 meeting, and noted the successes made to date through Phase 1 funding. Minister Sohi reference his July 6 letter, emphasizing that provinces, territories and the federal government are equal partners in serving Canadians. He invited PT ministers to speak about their priorities and to discuss what they want to accomplish next. He noted that the Federation of Canadian Municipalities (FCM) would join the group in the afternoon to provide the municipal perspective. To close his remarks, the Minister identified a common theme for the day's conversations: how we can maximize the public value of investments and demonstrate results to Canadians.

Minister Chiarelli (ON), who co-chaired the meeting, responded with comments about lessons learned through Phase 1 and his expectations for Phase 2. For example, he noted the variability between provinces, and remarked that agreements should work well for all levels of government and Indigenous communities, and make sense in the context of existing long term infrastructure plans. Minister Chiarelli then outline seven principles that, from the PT perspective, should underscore the next round of infra funding:

- Increase flexibility among federal categories to ensure local and regional priorities
- Flexible cost matching – avoid a new fiscal burden
- Streamlined admin and reporting, deliver existing provincial programs to avoid new programs
- ...[chck letter]

Minister Sohi's then turned to Phase 1. He outlined the focus of the investments, to rehabilitate, modernize and optimize existing infrastructure. Minister Sohi remarked that although agreements were signed quickly, the program had experienced a slower than expected roll-out due to a variety of factors, and that project extensions were needed in many cases. He noted that he had approved extensions on a case by case basis and would continue to do so over the short term. Minister Sohi then emphasized the importance of reporting results to Canadians, and reminded PT colleagues that INFC has committed to a public reporting website which would show Canadians where investments are being made and the benefits.

Minister Sohi then turned to Deputy Minister Tremblay to speak further on Phase 1 programs. DM Tremblay reinforced the Minister's message on reporting and noted the importance of spending program funds. He also mentioned the asset management capacity building work that was funded through the Federation of Canadian Municipalities, which will

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support greater evidence based policy and decision making. DM Tremblay also referred to the Canada Core Public Infrastructure survey, which will provide for the first time ever a national picture of the state of infrastructure.

[redacted]

Minister Chiarelli (ON) agreed that the level of investment in infrastructure is unprecedented and well received by municipalities. He noted that more work is needed on administration and program delivery. With 1357 Clean Water and Wastewater Fund (CWWF) project approved, and 650 Public Transit Infrastructure Fund (PTIF) projects, Ontario found it difficult to meet the reporting requirements that have been imposed on municiaplities. In addition, he said that First Nations have identified signgificant challenges particualry with the timelines. Also, he noted that delays in projects have resulted in higher costs, and argued for the blanket one-year extension.

Minister [NAME] from Saskatchewan spoke about the funds spent in that province in Phase 1, and noted that they hope to have 65% of projects finished by the end of the year. He remarked that for Northern communities where the season is very short, there are complicating factors such as lack of fundamental infrastructure and expertise. Minister [NAME] supported the request for a one year extension, and that after the additional year, he would support any unspent funds flowing through the Gas Tax Fund (GTF).

[redacted]

Minister Sohi responded, noting that Canada would take back what PT Ministers had said and seriously consider the extension proposal. He remarked that when the program was launched the focus was to make sure the work gets done, but that he was interested in ensuring that a solution is found that is acceptable to all jurisdictions.

New Brunswick Minister [NAME] thanked Minister Sohi for the great cooperation over the past year, and echoed comments on flexibility and timeframe for Phase 1.

Northwest Territories Minister [NAME] [redacted] Northern realities are different, and that he appreciated that Minister Sohi was interested in learning from Phase 1. He thanked Minister Sohi for the Phase 1 funds and

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noted that the investment has made a difference for economic development in the territory. Minister [NAME] said that NWT proponents identified projects worth twice the value of the funds, which shows the need for infrastructure. He remarked that the federal Minister of Housing was working diligently in NWT. He said that in NWT you can see the investments, that the construction season has been very productive. He also agreed with the other PTs on flexibility and timing for Phase 1.

Minister Sohi intervened at this point to speak to critcism from opponents and the media that the program is not delivering funds fast enough. He highlighted the fact that without data it is difficult to tell Canadians about results, for example that while the INFC tracking system shows that less than 3% of funding has been delivered, this figure does not accurately reflect the work underway because PT invoices and claims are submitted after work is completed. Minister Sohi noted that PTs are able to undertake program projects because of federal support and he requested that PTs send an update when a project begins, and to send claims as early as possible.

Minister Chiarelli (ON) inquired if milestone payments, with holdbacks for progress and outcomes reporting, would be an option.

[redacted]

Minister Chiarelli said that in Ontario municipalities are hesitatnt to start procurement before federal approval of the contract.

DM Tremblay explained that the INFC [horizontal reporting] website will have a geomapping function, so that people will see where the projects are and what is happening with them. He invited comment on possible technical solutions to assist reporting.

After the morning break, Minister Sohi introduced the long term funding plan. He highlighted the three key objectives for the Investing in Canada's Infrastructure Program: to generate long term economic growth, grow inclusive communities, and transition to a low carbon economy. He also referred to the five principles behind the program: 1) evidence based decision making (asset management and CCPI) and reporting, 2) parnerships, outcomes based approach 3) national leadership – certain areas need targeted investments to make progress, 4) outcomes based approach 5) inclusivity, investments benefit all Canadians (big, small, indigenous communities).

5 1) IBA engagement began in the summer on the terms and conditions and today is opportunity for all us to catch up with the issues with the IBAs, finalize and sign ASAP, not the same pace as Phase 1 – by end of fiscal year 2) DMAF – 2B national program, merit based, still work to be done, still in program development, want to continue to work with PTs, 3) CIB – well documents by media, legislation went through House and Senate, working now on the appointment of the CEO and Boardmembers, good progress, continue to work with the CIB in terms of projects 4) Smart Cities Challenge – not limited to one sector, ask communities to come with a challenge (e.g. social) and have an innovative solution, different awards ($50M, $10 x2, $5M x2), not targeting only the big cities, reflect the diversity of communities in this country, not a one shot we do three intakes, 5) CCPI survey, establishing base data on the state of infrastructure, what is the gap and how we can achieve progress

CIB - make sure that all PTs understand the creation of the CIB will not replace our traditional commitment to

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ATIA - 13(1)(c)

infrastructure, it is an option tool for PTMs to use.

SCC – the way the funding work is that we will not be putting any additional fiscal burden on PTMs to fund it. Entirely funded from federal money. A lot of work ahead for us, many initiatives, many more for each of your jurisdictions.

Comments – Phase 2 and Long Term Plan

Ontario

Hoping that the feds are open to making adjustment to address key fiscal needs

Not everything PTs are asking for will be easy

Changes build on COF principles

3 principles for ongoing engotiions

1) federal funding should not result in additional fiscal pressure for PTMs, escially with cost match

Example – CWWF - rules that were sent down by feds was 50 -50 Fed, Mun. Municiapltiies didnèt have the resources to match the feds, so PTs decided to help fund the municipalities to help municipalities be able to access the funds. Ontario said they would do a a quarter of the funding, needed to find money quickly. Municipalities could not afford the 50%

Ontario – not taken into account the 100% funding 10B of infrastructure funding

To have a program that mandates for municipalities to find money they don't' have or to have provinces assist with money they don't have either is not ideal. Look forward to the discussion and negotiations

2) Agreements should be global rather than project by project. Have flexibility to move funds to meeting the real needs. If they are all ready up to speed in an area they can't benefit from the funds.

Agreement reporting requirements should be streamedlined. We can b

ON - measuring federal cost share against total federal envelope, transit system doesn't limit the regional transit system or new transit system

Expand existing community infrastructure funding – formula and additional – this would require removing the need to for all feds to approve all projects before money could flow. ON wants to top up its existing funding

Quebec

[redacted]

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ATIA - 13(1)(c)
ATIA-14(a)

Canada

Horizontal reporting if we move to a results based approach, we need the overall investment to achieve the results

Important for feds to measure those outcomes

3 year planning – criticized in the past for going project by project, in some cases it may mean that projects are not ready yet, but PTs know are coming. Tell a story about what we'll be working on with each PT. Helps us book funding in advance

Saskatchewan

Want to hear more about the 3 year plan

Would be more budget plan pressure on PTs

Revenue sharing – give 1% of provincial sales tax to municipalitie

Asking a financial commitment – no feds are not requiring this

Quebec

[redacted]

Yukon

[redacted]

Nunavut

Reporting on employment – CEB

Limited number of contractors in NU that can bid on these projects. They don't have a system to track that employment. If they have to come up with a system they will need to increase the cost. Either that or the numbers will

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ATIA - 13(1)(c)

simply be a guess.

Ontario

Different element of flexibility

Feds investing significantly in infrastructure – concept of flexibility some transitional consideration

Decided to the design and implement their on significant programs instead of waiting for the feds so we need to ensure that the new fed spending is cognizant of these plans.

Saskatchewan

Acknowledge the regional difference

GTF one of the most successful programs we have with the federal governments

Do want to see great outcomes

Ontario led a conference call

Why are we asking for it – that's the discussion that we need to have

[redacted]

Feds should look at what Sask does, flexibility in the programs and what we do

Highways – 15 community airports in Northern Sask – broaden the definition of transit, do good things for the people of northern Sask

Green – 15 shortline rail way companies, moving grain keeping it off the roads, linking it up with Class ones

Small community component – well under 100 000, small communities 5000 and under, attract professional people into the community, what do you have for facilities in a community to attract people. Want more culture funds.

Federal government would recognize the flexibility for the provinces to reallocate the money within those pillars.

[redacted]

Agree with colleagues on flex and administration

[redacted]

Canada Culture – those communities that are small don't have to compete with everyone for money, that's why feds made a dedicate fund

NFLD

[redacted]

Ferries included for public transit would be deal

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Need to flex or NFLD would never been able to spend the fund as is now

Second concern – already has cost share ratio with municipalities, St. John's is already able to pay 50%

Established a priority for clean water and waste water,

Canada response – this is not new, always been a part of the federal programs (other than GTF), what we need to figure out is how we reconcile NFLD capital plans with fed plans?

NWT

Transit – also can't spend

Yellowknife is a private company

Northern communities could use for paratranspo

DMAF – wildfire protection, add it in

CIB - all waiting for info, some type of northern representation on the CIB, asked Garneau if there could be a carve out for northern territories, need a northern representative

SCC – glad to see it, particularly the Indigenous category, stir the pot

Outcomes and indicators and target- don't think the targets are reasonable for the northern territories.

Manitoba

[redacted]

Ontario

Broadband important, 5G, amazon

500M for broadband Canada wide doesn't scratch the surface

Opportunity for broadband through the CIB, there is a revenue stream at the end

Larger provinces have the delivery mechanisms, to do broader geographical procurement

Extent that Sohi influences the work of the CIB, one of the priorities should be broadband

Economic POV – ON and PTs are at risk if they don't get on the right page for delivering broadband

Significant developed technology sector, OMB meeting with premiers and mayors. OMG wasn't connecting with grassroots Ontario, meetings should be live spreeds, don't even the mayors in the GTA don't have the capacity to live stream

It has been based on private sector control and a rate based system, use that model but direct it from, consortia bid, regulated priceplan, quickly deliberately and financed over a long period of tme

Clean water for FN, 134 in ON, half or more don't have clean water, you could do the same thing with clean water in ON and the CIB, consortia bid, do it in 5 years and get it done.

Principle of CIB is to get private sector to do financing for water and broadband

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Lots of opportunity with the CIB, doesn't have to take a long time. Push the button and make it happen

Saskatchewan

Volunteering firefighters,

Under the GTF or any programs it isn't eligible

Can't get volunteers due to lack of training and equipement,

Add it as an eligible expenditure

Canada

Flexibility – before Sohi, each program would have its own terms and conditions with one DM and one oversight committee, already made this move for flexibility

40% cost share- more than what we offered in the past in any of our programs

Normally would have done programs that last for 4 or 5 years, decided to move to 10 years for planning

In the past, we were going project by project, managing each of the projects, moving more and more to planning on three years, with lists that we approve much faster than before

Incrementality - previously seen as matching with new money, what we've said now is our money should be in addition to what feds are giving

We don't fund everything in some categories, feds focus on some categories, but they could relieve pressure in another area, and take the cost savings from there

Already going beyond what we usually do

Only way we are doing it is the focus on outcomes, but we have to be able to report

Can't justify any flexibility that goes against the outcomes

Sohi CIB

More arms length and crown corp making decisions on its own

If you have a project that you want to bring to the CIB's attention you could do that directly to the CIB. CIB will collect the information and do the analysis. Open to unsolicited proposal as well.

Flexibility to undertake a number of projects – PT leaders wanted us to look at interprovincial transmission lines.

Enable PTs to go to the CIB to explore those options.

Grant money will always be available regardless of whether or not you use the CIB

Ontario

Any guiding principles for the CIB in terms of what the feds are looking for - direction feds are moving in.

Sohi – there will be an operational plan that will be developed and tabled in Parliament, that becomes a guiding document. We will also do a check to make sure it means the public interest. If ON has a project – feds will make a determination on whther or not it fits with the government's objective and whether or not it is public interest. After that

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ATIA - 13(1)(c)
ATIA-14(a)

it is hands off and no political involvements.

Quebec

[redacted]

Saskatchewan

CIB – are we talking thresholds? No thresholds.

Yukon

[redacted]

Ontairo

Dedicate website, BuildON and have on there the projects that have been approved and the progress

Every municipality knows how to create a website, under the principles of transparency and good politics, a condition of approval they need a website that announces the projects and provides milestones on that. This could be connected to the federal website. All municipalities benefit from announcing infrastructure projects.

Quebec

[redacted]

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FPT Ministers of Infrastructure

Ottawa, September 21, 2017

[redacted]

PEI

[redacted]

Next Steps for Bilats

Continue the discussion with officials on the IBAs and what the irritants are

Will take everything into account so we can advise min and government

On reporting and outcomes there is a consensus that these are really important, in many cases the info exists but it is a matter of finding access to it, will work with your officials ont his and the roll out of the CIB, SCC and DMAF.

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September 21st 2017

ATIA - 19(1)
ATIA - 21(1)(a)
ATIA - 21(1)(b)

FPT Meeting – FCM

- 60% of the country infrastructure are at the Municipal level
- 1$ invested in transit will occur in 3$ economic growth

[redacted] mentioned the need to have a housing strategy

- Historic opportunity to be a global leader in housing, waste water, climate change and transit infrastructure.

[redacted]

- Need to streamline application process for funding
- Incrementality creates challenges of reporting (accountability)
- Asking for flexibility in funding criteria and a clear and simple process.
- The fed gov will continue to stay away from the projects selection phase.
- In terms of coordination, horizontal reporting – the interdepartmental committee and bodies with CMHC and Provincial counterparts at the table already exists. We will not duplicate
- Project proposals need to respond to local needs and having community organisations as partners
- Small communities have capacity issues (limited resources: HR, knowledge, etc.)

Questions from Municipalities:

- How can we deliver Phase II in partnership?
- How can we work earlier in collaboration to select green infrastructures and adaptation projects?

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Opening by Min Sohi

- AB BC NS couldn't make it

- Opp to work together and strengthen partnerships
- Build on delivery by finalizing agreements
- Achievements: PTIF - Fed invest help commute, air, communities, economy
    - 800 busses replaced by more efficient - 28k additional seats to commuters
- Achievements CWWF - 2200 small communities made improvements to syste,
    - 40% help to address FN an nothern commun
- More to be done
    - Wrote to you in july.
    - We are equal in building canada
- Here today to learn about your priorities and have discuss
- **priorties**
- What learned
    - About the inf plan.
    - How to use seuccess to benefit our own commun
    - Will use to inform necxt steps
- What accomp next
    - These agr inform env soc and ec improvements
- Mun perspective
    - Lessons learend
    - Perspectives
    - Recommendations
- Common theme - how can we maximize public value and demonstrate results.
- How can work to build stronger middle class

Min Chiarelli

- Thx to min sohi
- Appreciate dialogue and inclusiveness
- lessons learned on phase 1 on work to finalzie pgase 2
- All inf is local whether it is deliver by FPT
    - It ends up in a community
    - One size does not fit all
    - Inf that is targeted
    - Want agreements to unlock fundung ti imrove life and work for all govenrmnets
    - To make as much sense in the context od existing plans
- Helpful to build consensus
    - Premiers had consensus voiew on 7 key principles.
    - Continiued supoort on these principles and amendments.
    - Amend reasonable
    - Could include
        - Increased flex among federal categoroes
        - Flexible cost matching
        - Streamlined admin and reporting - using existing provincial programs
    - Fruits starting to see from phase 1
    - Inf inv is about people - water - kids - schools - assets and quality of life

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- Todays disc about how to improve quality of life

Cameras leave

3 themes
- What we have learned
- Wat to do next
- Mun perspective

Phase 1
- Laid foundation
- 11.9b transit green soc in april 16
- Focus to rehab, mod, existing inf, and fund new shovel ready proj
- Made profress in short period of time
- Some challenges
  - Slow rollout
  - Const delay
  - Extensions
  - Delay ptif CWWF
    - Delays - number of extensiosn req to CWWF due to agreements with CWWF, construction delays, and natural disasters in a number of jurisdictuoins
    - Extentions through march 2018 on a case by case
      - Welcome feedback on this
    - Want projects done as quicjly as possible
    - Want to see phase one done fasrt as possib
  - Reporting
    - Horizontal website
    - Program level impemntation data
    - Where they will be made
    - Benefits to residents and their communities
    - Starting in 2018 infc will report annualy
    - We cant do this work without you
    - Will share with canadians on the results we share with you

DM Tremb

Legacy programs - 1st thing we did together
- Approved a lot in that tie and committed all funding - issues was how do we get reports, issue of spending vs commitment
- Speaks to work we do together
- 3rd element is issue of asset managemtn
- 50m fcm launch supporting capacity for mun to do better asset managamenet
- Evidenced based policy anddecisions on infra
- Data and research
  - Transp as much as possible to show progress
  - Working with stats to develop CCPI launched recently
  - Hope to show natl pricture of core inffra
- Address past, implement future, work on data.

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ATIA - 13(1)(c)
ATIA - 19(1)

Min So

- Open for discussion
- What has worked phase 1
- Successful elemnts
- What can we work on for reporting
- What can we work on



Ontario

- In ON - fed inv is unprecedented and appreciated and well received by municipalitues
- Have to do better on administration and harmonizing how we deliver

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- On under CWWF
  - 1357 project approved
- PPTIF
  - 650 projects approved
- Difficult to meet reporting acctability and timing requirements that have been imposed. First nations have issue with accountability.
- Cost spent by march 2018 is an issue
- Projhect approvals have led to price escalations - making a virtual imperartive that we get an extention
- We know ontario had significant challenges
- Need to get senior people togetehr more often and walk through how the details will come into fruition
- Rushing to go into process

DM ontari

- Challenge late in constrctuon phase
- Project by project we would kill ourselves
- Blanket 1 year extnetuon to get claims in so money flows out
- Can learn to move to phase 2

SASK

- 74 projects on the go
  - 45 fed $
- Could be at 65%
- Echo ontario sentiments
- Timeframe of work done in northern - infr in place to do jobs in construction is causing issues
- Would like a one year extension
- Come into winter and we cant do much in winter - becomes cost prohibitive
- Blanket 1 year and that is it - remaining funds would go to gas tax and flow out that way

PEI

[redacted]

YUKON

[redacted]

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ATIA - 21(1)(a)
ATIA - 21(1)(b)

Min So

- We will consder the one year
- When we launched p1 we wanted to make sure work gets done and focus on rehab and uiostart
- We will go back and find the solution that make sense
- Project by project may not make sense and we wull consider blanket

New Brunswick

- Looking to agree on flexibility and timefram
- Echo comments we have already heard.

NWT

- One season to do work
- One barge per community
- Can see why dept has rolled out phase 1 to see how to roll out money moving forward
- Situation in north is very challenging and thabnkful for $ in p1
- Had more than double the applicants on funding
- Moving forward some concerns echo with QC
- Housing colleague to addresss the NWT
- P1 - we don't have 2k projects like min chiarelli
- Stand with colleagues on flexibility and timing

Min So



Ontario

- May want to consider milestones paymenrt, outcome reporting,

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ATIA - 21(1)(a)
ATIA - 21(1)(b)

- Throw to deputies how to streamline

Min So

- We looked at this after phase 1 and [redacted]
- Update us on status of construction
- Assist us on construction status of your projects

Nunavut

- As soon as have construct contrract you can get funding flowed

DM Trem

- We were not allowed to go there
- We update our web weekly
- We get information 6mo after and sometimes later
- Discrepency
- How are we sure thingsa re happening
- Hard for us to know
- Cashflow
- Imoirtant to know whar is happening on the gound
- Criticism for the future if we don't know what is happening

Min So

- Repoting helps us
- Extension is easier with better data
- Allows us communicate to canadians
- More data you share helps us a greater comfort and why we are extending projects

Ontatio

- Mun is afraid to start projects before approved by federal goverbment.
- Mun are very cautious
- Pr oject approvals happened late
- Auditors general look at municipalities also

DM Trem

- Geomapping function
- We want to avoid a situation where just mapped
- Want to make it easier to provide information so canadians can see whgat is going on
- Even when procurement so we know rthat procurement is happening.

BREAK

Min So

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- Long term funding is an evolution
- Helps align priorities and programs
- Allows to focus on outcomes
- Funding committed includes GTF, budget 16, budget 17
- As min of Inf anf Comm
    - Resp forreporting to canadians
- Delivery of investments focus on 3 objectoves
    - Generate long term ec grow
    - Build incl commun
    - Low carbon green
- 5 principles
    - Evi based dec making - inludes FCM decision making
    - Partnerships
        - Iba will be here most funding is flowed from
    - National leadership
        - Targeted investments DMAF is clear example of this
    - Outcomes based
        - Will track IBA indicators and key resylts frim other programs
    - Investments have inclusive natyre
        - Social
        - Chilcare
        - Accessible spaces

DM Trem

- Key elements
    - IBAS
        - Began in summer 17
        - Opportunity today to catch up on issues with IBAs
        - Need to finalize IBAs asap by wnd of fiscal ear or earlier
        - Merit based dmaf - need to develop programs and will update you in further development launch
    - CIB
        - Well documented
        - Leg went through house and senate in spring
        - Chair fukakusa
        - Working on CEO and board members
        - Objective is bank running by end of dec 17
        - Going well
        - As soon as bank going approach will be developed
        - Will work with bank on sharung projects
    - Smart Cities challenge
        - PM announced
        - Some things about ours is different
        - Not limited to sector like USA
        - Objective to ask communities what they are facting
        - Not limited to social
        - Come with problem and proposal to address this issue
        - Different awards
            - 50 M

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        - 2 10M
        - 2 5M
        - One indig
      - Not only tagret big cities
      - 3rd aspect
      - Not one shot
      - 2nd round and 3rd roun
      - Minister soon announce this fall on smart cities challenge
    - CCPI
      - Important elemt to establish base data on state of infrastructure and how to acieve progress in duture

MIN SO

- CIB
  - Will not replace commitment to infrastructure
  - Optional for PTs and Mun to use
- Smart cities
  - Funding works under this plan by not putting any more financial burdes on provinces
  - 100% fed funding no burgn on MPT
- Many initiatives at the federal level
- Discussion on long term plan
  - Areas for input an challenges and opportunitiue
  - Goal as DM said is march 2018 signed.

Ontatio

- Hoping fed is open to making adj to fiscal need of PTs
- Some of what askung for is not easy
- ON has workd to reach consensus
- Unanimous agreement
- 3 principles for negotiations
  - 1: federal funding should not result in additional pressure on municipalities. Including cost matching
    - Example: CWWF rules by fed is 50/50 funding - reality is that municipalites didn't have resources to match 50 50. provinces had to help fun the municipalities to access the particular program. Ontario would match 50 of the municipal function.
    - In 2 weeks ontario has to find 270M to adjust and make that happen. Provinces adjusted to 25% cost share of the 50%.
    - Ontario has funded 100% of a number of infra prijecrs - to the number of 10B
    - We suggest - and thank you to discuss these issues.
    - The program forces mun to find money they don't ghave
    - For phase 1 we made it happen but it was not easy
    - Look forward to discussion and negotations
  - 2: agreements should be global
    - Flexibility to reprofile funding to programs of greatest need
      - This is helpful for munic - they may be up to speed on water and wasterwatre but cant participate in the projecrs
  - 3: agreemnt reproting should be streamluned

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- Phase 1 was a pilot ptrojec
- Now we havr that expericne we can imrpove te reporting requriemnens moving forward
- Measuring federal cost sharing out of envolope not on a project
- Need to find way reconcile limits for transit that crosses municipalities
- Inf fund should be flowed to match existing provincial funding
- Hope that officials should address

QC

[redacted]

DM Trem

- On the horizontal 3 year
  - If we move to results based we will know better on the investments
  - Ways of calculating could be different at this moment from province to province where elements have been identified it is important for us to measure
- On 3 year planning
  - Some provinces already have the 10 year, but what we are trying to do is rather than project by project - what is the plan for the nwxt few years for
  - Rather than project apprioval one by one we want to tell story over next 3 years we are working on X for example and are claling for proposal etc erc.
  - The 3 year helps us for our financing

Sask

- Will add pressure to provinces budget allocations
- Sask does revshare of 1% of pst which they flow
- Concrend about financial commitment over 3 years

QC

[redacted]

Min So

- Life status three year plan
- Evergreen
- Allows us to understand what your needs are so we can allocate funds in our fiscal map so we don't have to roll over year to year

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Yukon

[redacted]

Nunavut

- Have issues on reporting requrements
- Limited number of contractors that can bid on these contracts - don't have system to track on it.
- Increase cost administratively - numbers may mean nothing cause they could be a guess.

Ontario

- Flexiubility
  - The concept of flexibility should capture transitional flexibility
  - Need to see that provincial spending plans fits on the table and within federal spending plans.
  - Need to focus on outcomes by focysig on provincials plans
  - On has 190B pln with fed invesrcabn deliver real results
  - Need to transiation plans that we already have to cooperate moving forward
  - This gov has come in with a fresh sheet of paper and heres wgat we take into account
  - Asking for some condieration is transitional consideratiion under the head of flexibility

Sask

- At FCM in past we looked at all juris and recofnized the differences they have
- GTF is very successful and with the flow through and how it works
- Phase 2
  - Want to recognize
  - We want to see great outcomes and want to see a beter way of life for the privinces we live in
  - Great diversuty in funding and how we do what we do
  - What we are asking for
  - Thanks to Ontario for unanimous support
  - Why we are asking for what we are asking for
  - Need flexibility in programs

[redacted]

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[redacted]

- Flexibility within the pillars in consultation and how we do it.
- SASK is landlocked and causes transportation issues
- Business all around the world - feed fert snf fuel
- Fed gov has to look at outcomes at higher level and have some flexilibility in programs and what we do.
- Community airports in northern sask
- If transit could move things with approval
- Green envelope - 15 shortline rail. Env friendly and moving by rail in great relationship.
- 11k graincars moved on shortlines and is very environmentally friendly.
- The way Sask does business in rural communities
- Issues on communities and how people are trying to do things trying to attract professional people into the areas.
- Young people are asking for fscilities in communities and attracting professional and non professional
- In light of this -
- Hoope that fed gov to have flexibility to move money within the pillars

[redacted]

- Social and culture and northern is big concern for improving people in northern mining sector;
- Look for contributions

Min So

[redacted]

- What is the issue? Don't have ability to match

Sask

[redacted]

- Paratransit is important and need regional

Min So

- On rec and cultural
- For commun that are small don't have to compete with larger and transit
- One fund makes all projects in consider and culture will fall to bottom

Newf and Lab

[redacted]

- If something else was included in transit
- Need flexibility to move dollars in the pots
- NL could move dollars
- 2nd concern is:
  - We ave cost share ratio
  - Province would have to put in 33 and that would affect cost share ratio
  - If that stays where privince has to put in 33

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- Last year we set priority on CWWF and road changed the cost share to use more money for CWWF

Min So

- Cost sharing is not new - always part of the federal programs
- Wat we need to figure out is how we reconcile capital plans with federal capital plans where we don't ask you to doible what you have included in the existing plans.
- Need discussion on unique provincial situations.

NWT

- Transit is a challenge for us
- Transit is a private and not eligible
- Same as sask for northern
- On DMAF
  - Addig wildfire protecton - most are surrounded by boreal forest
- CIB
  - We can speak and hope that some nortehrn representation for the bank
  - If there could be a carve out of the 35B for the northern and representing the 3 territories
- Smart cities
  - Happy to see small and indigenous communities
- We need flexibility on a lot of things
- Don't think the targets are reasonable for the northern territories

NS

- Echo public transit dollars - cant spend them
- Flexibility moving within the streams

Ontario

- On CIB
  - Opens opportunities
  - Suggestions on where it may begin
  - In ON we feel that there may be remendous challenges and opportunities around broadband. Very important for quality of life.
  - Lots of evolution of next generation tech.
  - 500M for broadband hardly scratches the surface
  - We believe in broadband - there is a rev stream that opens for long term financiing
  - For the larger provinces we have the dfelivery mechanism to do broad geo wit PPP
  - The extent to influence the direction CIB shoul;d be broadband;
  - In ON we can procureand have long term financiing for larger projecs
  - The larger provinces are at risk if we don't deliver broadband in the right way
  - ON is one of the more innovative provinces
    - We have a strong tech sector
  - Meeting with on mun board
  - Brock cant live stream due to broadband issues
  - Need to deliver broadband
  - Private sector control based on rares

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    - Direct government through infrastructure bank
    - RFP consortia bid regulated price plan to move quicly to finance ysing
- Clean water for FN
    - 134 in ontario - more than half don't have adequate clean water
    - Using the inf bank using delivery model consortia rfp to do the damn thing
    - Fed gov has not been able -
    - CIB principle is private funding for which government doesn't have money
    - Tremendous opportunity
    - Fed doesn't have capacity to do it
    - Push the button and use them and make it happen

Sask

- Volunteer firefighting
- Undr gas tax money - no way to access funding for equp funding or training.
- Had to send rapid respoinse team to spend on it
- Need $ for volunteer firefighting

DM Trem

- Devils advocate on flexibility
- All envelopes will be negotaited in IBAS
- Cost share
    - Up to 40
    - 50 in some
    - In past going project by project
    - Moving more and more planning over three years
    - Now moving to 10 year agreemens
- Incrementaliuty
    - Used to see match with new money
    - All money should be on top of what you are spending
    - We want to avoid a null outcome
- We don't fund everything in some categories but the priorities we decuded to focus on - a municipality
    - Mooney can be shuffled
- Capacity to report and get on outcomes
- When we ask for more flexibility - for us to justify flexibility that go against outcomes is hard. The control us upfront.

Min So

- On bank
    - Creating board, ceo
    - Once created, will be crown corp making decision on its own
    - You can ply a role
    - If you have project you want to bring to the bank you can bring to the banks attenton the bank will be able to collect these projects and do the determination
    - Open to unsolicted proposals as well

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- For example with some provincial leaders - want to look at interprovincial transmisttion lines interties, those are the kinds of projects the bank wil look at.
- This is an additional tool in addition to rhe grant funding.

Ontario

- The CIB wont work in a vacuum
- Will there be a guiding principles or directional?
- Will bank unilaterally decide?
- Will be contect?

Min So

- Operational plan that will be tabled in parliament and an early check on projecrt
- Must meet public interest lens and meet inclusivity
- For ex:
  - We will ask ehetehr in interest, whether fits fed gov objective
  - Once greenlight is given, solely up to bank to make determination.

QC

[redacted]

DM Trem

- We will coordinate and establish how will adress transport coordor
- Transpoort has capacity to fund some that may not be of interest for the bank.
- Some existing programs like NBCF has been building the ports

Min So

- We made some changes to NBCF to allow small airports to be eligible
- Under the old NBCF we came to know that most roadway infra did not qualify for federal funding.
- Made changes to lower threshold from 10k to 1k funding for roadway and tourism

- On the reporting
  - We want canadians to understand that if we are investing 180 fed ad 300 pt - how do they know we are achieveig these results
  - Could you share your straegies on how youre communicating to your constituents.
  - Can you explain what worksf or you
  - We want to tap into what mechanism

Sask

- On CIB - no thresholds? Yes.

Yukon

[redacted]

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[redacted]

ON

- On has dedicated website
- Called build on
- Have infr programs that have been approived and shows progress
- Every municipaloity knows how to create a website
- May not be unreasonable to tell constituents on what is approved
- On condition of approval could be a website and milestones directly connected to projects
- Any municipality should be able to announce projects by mun and prov

QC

[redacted]

PEI

[redacted]

DM Trem

- We will take all elements into account
- On reporting and outcomes there is consensus
- We must find way to make information available
- It exists but we will work at officvial level that isnt too bureacratic to make it easier
- We will do more to work with your officals on rollouto the bank and DMSAF and smart cities.

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Notes FPT Meeting September 21st 2017

The Municipal perspective on Long Term Infrastructure funding

Minister Sohi:

- FCM is here to share their perspective on phase 1 and the long term plan
- Presentation of FCM Delegation members

Jenny Gerbasi:

- Is now the deputy mayor of Quebec, president of FCM
- Today is a day of possibility an opportunity to set forward a better path for Canada, opportunity of constructive open conversation on how to achieve this together
- Partnership is important in order to build the Canada we all want
- 2 historic opportunities that are to come: Phase 2 and upcoming national housing strategy
- As local governments, we manage 60% of public infrastructure that support Canadians lives
- Helps with the growth of territories and provinces, helps the economy, brings more people in cities, etc
- Local govs take the lead in some projects for green innovation
- It is the expertise that is vital to build the Canada we all want

Maxime Pedneau-Jobin

- On gère 60% des infra publiques
- Evaluation des succès et des échecs
- 100% de l'impact des infras sont locales, c'est pourquoi il est important que le FCM soit là
- Réseau de transports en communs sont un des outils pour lutter les changements climatiques, génère beaucoup de nouveaux emplois, un des outils les plus importants pour l'économie
- Un partage complet et equitable des coûts de l'infra aide grandement les municipalités avec la construction de projets
- Les projets contribuent à la prospérité de nous tous
- La ville de gatineau a signé la première entente
- Système de train léger qui va prendre son envol bientôt, la ville veut venir en partenariat avec le système de transport avec Ottawa ce qui va apporter beaucoup d'avantages

Karen Oldford

- We have a significant opportunity to improve the infrastructure for rural and northern communities
- To empower communities through rural and norther fund, the details really matter
- Term rural means different things across the country
- We want to make sure the fund maximises uptakes
- The administrative fiscal realities in those communities is important to keep in mind
- We need to have access to the water fund in the rural and northern communities

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- Ex: 500 million $ deficit in water funding and a lot of communities still have money to spend to meet the federal wastewater regulations

Bonnie Crombie

- Combined investments (incrementality)
- Cities need partners because alone, cities won't be able to improve infrastructure
- Cities are important for the country's infra
- Some projects were brought sooner than planned which brought some issues because of the short timelines and the incrementality rules
- 10 year asset management plans in Mississauga, it is important for them to build projects in those plans
- Phase 2: look forward to work again with the provinces and territories
- Question to Chiarelli: how can we be helpful to you when we all come together to work together

Chiarelli:

- Serving so many people makes you realize that one size doesn't fit all
- Only asking for fairness on behalf of our cities on the incrementality question
- What's good for PEI isn't necessarily what's good for Ontario, which means we require flexibility
- We do a lot of our infra financing with PPP
- We take a lot of loan off the fed gov in funding through our AFP type of PPP
- Only asking the fed gov see it through our lens dealing with issues
- All cities are under pressure, thank the fed gov for the infra bank which helps with funding issues
- Sohi providing draft bilateral agreements
- Cities deserve respect but not within the same lens

Alexandre Cusson

- Toutes les questions des Infra nous réunis, les trois paliers du gouvernement
- Économie verte : les changements climatiques sont un des grands enjeux de notre époque
- Empreinte carbone : différents projets qui sont nés grâce à plusieurs municipalités
- Bcp de projets développés au cours des dernières années grâce aux municipalités
- Exemple : Iqualit a fait un projet qui réduit 800 tonnes de GES et plusieurs autres avantages
- Flexibilité de la taxe sur l'essence a permis à investir dans un projet
- Gouvernements municipalités viennent beaucoup en aide dans les cas de catastrophes naturelles
- Gouv municipaux ont besoin des fonds pour investir dans l'infra verte
- Infra verte : occasion de réduire émission de carbone et atteindre les autres objectifs environnementaux
- Montrer aux Canadiens que nous pouvons travailler ensemble pour répondre à leurs besoins
- Municipalités prêt à partager leur expertise, tout est en place et ils n'ont besoin que de la collaboration

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Pierre Moreau :

- Ensemble des exposés que nous avons de la part des maires montrent leur créativité
- Diversité des besoins différents de chacune des communautés du Canada
- Là où les partenaires mets l'emphase est le problème qui est ciblé dans leur communauté, nous avons donc besoin de flexibilité

[redacted]

Sohi:

- Open discussion on that question
- Federal pov:
    - We do not want to get involved in selected projects as it is not our role and we are not as involved in communities
    - Once you get the project to us we look to see whether they fit in the funding criteria and approve
    - Selection of projects have to happen at the local level with the help of provinces

Streicker:

- Within the fund that exists we send our teams to the communities and sit down with the local folk and get them to establish what the priories are
- We evaluate which criterias might be acceptable and help the government with outcomes and the way the project is achieved

Leitao:

[redacted]

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Savikataaq :

- As governments, we decide what program will fund which projects

Hepner:

- Surrey: growing multicultural city in the west coast
- Affordable housing: bedrock of strong and inclusive communities and essential component of infra
- A million and a half can't find housing they can afford, social housing waitlists are growing
- We are doing what we can for affordable housing with limited resources
- Urgent repairs to be done for social housing
- Chance for economic growth as it will attract new employees and students that cannot afford a home
- Investments in communities and recreation funding improve communities way of living
- Look forward to governements to contribute to important work to provide social balance for communities

[redacted]

Pedneau-Jobin:

- Parternship at the federal and municipal level could be very fruitful in the future
- How could it be based primarily on local needs?

Sohi:

- Fed POV: Dm will comment on the housing aspect

Tremblay:

- The initiatives are moving together which requires horizontal reporting, we share a set of indicators
- Long standing relationships with CMHC and provinces
- Making sure to have a common approach to indicators, we all need to report together

Leitao:

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[redacted]

Moreau :

- The difficulty we would have in data collection in phase 2 : les provinces détiennent qu'un certain nombre d'information
- On doit tenir compte de la réalité que certaines petites municipalités n'ont pas d'informations et n'ont pas les ressources pour faire la collection de données
- Les provinces ne savent pas tout mais les municipalités peuvent décrire des réalités dans des communautés locales aux gouvernements provinciaux

[redacted]

Chiarelli:

- We still get significative resistance from smaller municipalities that believe they don't have the resources for the construction of projects

Brock Carlton:

- We have sufficient resources and expertise to support small communities so they can develop knowledge for their particular challenges
- It is about to build knowledge in the system to help communities make the improvement that they need
- Capacity issues in the small communities, some of them is knowledge and others are staff number

Streicker:

- Question to mayors and FCM: what about other challenges that might come, are you thinking about those and how are you working to address them?

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Surrey:

- If we consider the operating and maintenance we have been fortunate
- Those are quite fundamentally more expensive than the capital costs, determining what the Oms are upfront would be helpful for the government in any of the funding streams

[redacted]

Wrap up

Sohi:

- Thanks to all the ministers of the PTS
- Productive day
- We will continue these discussions by taking them back into the department

Chiarelli:

- I want to thank the fed gov for initiating this important infra plan
- Thank you to all the PTS for working together and the collective effort
- Getting together help indicate how we feel would make the partnership better
- We look forward to next year and we may have teleconferences in between

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FPT Ministers 21/9/2017

Min C (ON) – proposed changes [letter]

- ↑ flex amongst categories
- flex re cost sharing to ↓ fiscal pressure on PTs
- use existing provincial pgms to deliver

- infra $ is about people ; improving quality of life

Min. S (dock)

- tremendous progress
- some challenges [delays, reporting]
- delays: slow roll out, extensions, construction/capacity, flood & fire
  => I have been approving extension on a case-by-case and will continue to do so

- reporting :: fed. priority ; we have committed to horizontal reporting
  * In 2018, we will publish annual reports on progress. Can't do this w/o your support

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JFT – Legacy pgm – accelerated (less than $30M) => success

– Phase I – rehabilitation (typically not something we do); CA signed in a few weeks; several projects approved

– Asset mgt – we engaged with PCH

– Data & research – we have been transparent (website); working with Statistics Canada

Discussion (what worked, what can we improve, challenges)

QC (Lalalo) – [redacted]

[redacted]

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[redacted]

MinC – Phase 1 was very appreciated
(ON) – need to harmonize how we deliver
CCAWF : 1300 t ; PTIF: 650 t
⇒ difficult to meet accountability requirements

↳ FN expressed concerns about timeline
ie. 60% of $ by March 31, 2018

timeline = ↑ price

⇒ one year extension is important

Our folks have significant challenges
⇒ get our senior folks together more often

ADD DM – We wor
– delays in construction (North)
– 1300 projects ; extension Project by project will kill us

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SK - Phase 1 : 75 projects : 10% of projects done
→ expect 60% by end of year
- Northern Communities is a challenge (short seasons (echo ON))
- would like to see 1 year extension ; after one year, done ; would go to GTF

PEI

[redacted]

North (NK?)

MinS - We will seriously consider an extension ; when we launched, the focus on retrofits
→ we will find a sol'n that works for everyone

NB - Thank the team/officials for their responsiveness

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NWT
- Our situation is challenging. double the applicants than # available
- Housing is a key issue for us
- would like flex.

Reporting

MinS – we are facing criticism from opposition and media that we are not delivering
- I hear you re speed but because we don't have data it only shows 3% of projects have started
- we allocate funding each year, be we don't get claims; we have to reprofile
  - ⇒ creates impression that we are not spending
  - ⇒ looking for your help on this one (submit data ASAP)
  - ⇒ when you receive claims, submit them ASAP
  - ⇒ urge you to find ways to provide data

MinC – May want to look at milestone payment; hold back

MinS – we explored this in Phase 1, we had received push back; we can look at it again

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Lori (NW) - Putting my old hat (CMHC) when we issued contracts we could pay

JFF - we had explored this but when turned down
- data is key (getting pounded)
- as well doesn't help us when we ask for flex or addn $

Nicos - would help us if you provide more data

Wink - dynamic. we should to start before fed approval - to lead to delays; they are cautious
⇒ DMs could look at this

JFF - geomapping → you can see where the projects are and demonstrate that there is activity

<Break>

Phase 2 - IBAs

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JET - IBAs → aiming for March 31, 2018 ; started discussions
- DMAF → not 1 merit-based pgm ; want to continue working with you on it
- Infra Bank - we have leg't. CEO ; objective up and running by end of calendar year
- Smart Cities - PM launched at last June ; some examples in other countries ; not limited to a particular sector
- prizes ; ~~season~~ 3 rounds ; Ring fencing pgm

MinS - Bank → no requirement for PT $
- IBAs → agreements in place by March 31, 2018 or earlier

MinC - Hoping GOC willing to make adjustments
- some not crazy

[redacted]

e.g. ON → 50% fed - 50% prov
→ provs could not pay so we had to step in with 25%
≈ I was told to find 1st 270+ M in a matter of weeks

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- We have funded 100% of certain projects ($10B)
- Thank you for opp'ty to discuss
- Have a pgm that requires PTs to find $
  assets challenges

(1) Agreement should be global (not project by project) and allow flex between streams

(2) Reporting requirement should be streamlined (Phase I was a Pilot project)

- cost sharing on envelope by
  opposed to project by project basis
  (flex between streams)
- new transit system
- YYC ↔ Metrolink : crossing systems
- renewing federal approval prior to funding (OCIF)

Q&A (Leitão)

[redacted]

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ATIA - 13(1)(c)
ATIA-14(a)

JFT – For gov't, we have moved to results. On horizontal requirement, we are working with gov. For GOC, we need to be able to measure outcomes. On plan, we recognize that some jurs have 10 year plan. In the past, there were concerns about project by project. We want to be able to tell the story that ANS is what we expect over 3 years (eg. planning to launch intake, etc...). It also helps us to back $

SR – I would like to learn more about 3 year plan. In SK, we allocate %

QC (Leitão)

[redacted]

NL – Concerns with community benefits; companies won't be able to track; if they are required to track will $ cost; alternatively

Mark – GOC making sign investment; more flex than previous gov.

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- need to ensure GOC plans fit within PT plans
  => Phase 2 should focus on outcomes
- we have $190B plan ; if we can transition our plan
- New GOVT setting priorities ; can there be transitional provisions (eg. provide flex)

SK
- was with muni & FCM, negotiated GTF
- we got base funding which was key for smaller plans. Larger PTs showed flex.

[redacted]

- we want to see great outcomes (good news stories)
- great diversity across the country

[redacted]

- outcomes : improve trade, economy and way of life
- we have a diverse economy
- transfer between streams with fed. approval
- rec facilities is a key issue to attract in smaller regions / rural

[redacted]

- Bob addressed our other concerns

[redacted]

SK
Ans: (after
pause) transit is important (inter city)

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ATIA - 13(1)(c)

(11)

Ministers

On CCR, we asked a separate fund/stream because it is always the 1st to fall off the table

(NL) – [redacted]

- we have different cost share ratio in our pgm. We have concerns about 33% share so it will impact. ~~[redacted]~~ the have politicized water.

Minister S — Cost-sharing: this is not new? there has always been a requirement. The issue is how we reconcile how your plan reconciles with ours

Minister T — Transit: we won't be able to spend all of the $; Private sector proponent not eligible in allocation.; Handi-bus a key issue

- PMAF — fire, priority
- BANK — Board member from territories
- targets are not reasonable for the territories
- flexibility is key

[redacted]

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Min C(ON) – Bank – creation creates opp'tys; (12)

ATIA - 13(1)(c)

we have made suggestions

– In ON, tremendous opp't and challenges re broadband; Amazon 5G $500M total for broadband not enough; Bank is opp'ty; larger provinces can do procurement for large regions; If the Bank could prioritize broadband. Delivery of broadband

– Clean water for FNs (134 FN in ON) is a priority; would like to see the Bank to do this as well; do it in 5 years; GOC doesn't have procurement capacity [ON, [redacted] have it]

SK – Volunteer fire dept: not eligible under GTF or other GOC pgms; no source of funding for equipment; we are hearing challenges getting volunteers due to lack of equipment and training; It would be good to see flex for this; we tried under GTF – a few years ago but unsuccessful

DM

JFT – IBAs – several pgms wrapped up into one; one agreement; one GC

cost-sharing of traditionally 33% now 40% (lower for ISP)

– 10 year # as opposed to 5 ← Phase 2 (excl Phase 1)

– Update post project by project approval, business

- new project list
- incrementality → non-displacement
- flexibility: we don't fund every thing in the category; GTF provides you flex to invest in other ways

- this pgm goes way beyond what we have been able to do ~~this~~ because of outcomes and reporting; otherwise at project approval

MinS – On projects, you can approach Bank or INPC directly. Open to unsolicited proposals

MinC – Bank – will there be direction / context

Min (Leitão QC) [redacted]

JCF – We have a trade & trans pgm (ie, TC)
– we have given direction to Bank (eg, transit, trade corridors)

MinL (QC) [redacted]

MinS – we made changes to NBEF. Small airport now eligible; ferry etc...; lowered threshold for road > added culture and rec

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ATIA - 13(1)(c)
ATIA-14(a)

- We are always listening. On reporting, we want to make sure Canadians are aware of the results. If we can use your strategies. If it is working, don't want to create anything new.

SK - Bank - any thresholds?

YK [redacted]

MinC (ON) - IO has website - "Build-on"; suggested

→ As a condition of approval, munis would have a website and have milestones

MinL (QC) [redacted]

PEI -

FFTup - We will continue to discuss the irritants with your officials

(wrap-up) reporting - we will work with officials to find ways that are not [illegible]

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